



ESC Service Charter Scorecard

Metrics for April 21 – June 01, 2013

Issued August, 2013



Executive Summary

Customer Service

- Average wait time decreased from 30 seconds to 27 seconds, well within the defined SLA target of two minutes.
- Average time to complete a call is decreased from 5 minutes to 4:09 minutes.
- Use of email as means of reporting issues increased 24% from 662 to 867.
- Inquiries from CON, EOPSS, and EOEEA agencies accounted for the greatest number of inquiries as a percentage of employees served.

Process & Organization

- Escalated Payroll Notifications was not invoked.
- Planning for implementation of ePay/eProfile has begun.

Systems

- 05/01/2013: 8 minute punch error for TCD Users, affected users on 5/1 and 5/2
- 05/09/2013: HR/CMS system blackout, system restored on 5/11/2013



Service Delivery Overview

April 21, 2013 – June 1, 2013

Customer Interactions	Staffing																							
Total # Agencies Served: 71	<table><tr><th>Area</th><th>Staffing as of 6/01/2013</th><th>Staffing as of 4/27/2013</th></tr><tr><td>Tier 1: Customer Service</td><td>9</td><td>9</td></tr><tr><td>Tier 2: Time & Attendance Ops</td><td>15</td><td>16</td></tr><tr><td>Temporary Staff</td><td>2</td><td>2</td></tr><tr><td>Supervisor</td><td>3</td><td>3</td></tr><tr><td>Senior Staff</td><td>3</td><td>4</td></tr><tr><td>Total</td><td>32</td><td>34</td></tr></table>			Area	Staffing as of 6/01/2013	Staffing as of 4/27/2013	Tier 1: Customer Service	9	9	Tier 2: Time & Attendance Ops	15	16	Temporary Staff	2	2	Supervisor	3	3	Senior Staff	3	4	Total	32	34
Area				Staffing as of 6/01/2013	Staffing as of 4/27/2013																			
Tier 1: Customer Service				9	9																			
Tier 2: Time & Attendance Ops				15	16																			
Temporary Staff				2	2																			
Supervisor				3	3																			
Senior Staff				3	4																			
Total	32	34																						
Total # Employees Served: 29,187																								
Total contacts received: 7,552																								
Total tickets opened: 7,549																								
% of Employees served contacting ESC: 26%*																								
Enabling Technologies	Activities – May																							
<ul style="list-style-type: none">• Metrics: Includes data on IVR Users• Case Management: No changes this period.• Meal In: Pilot system redesign for Chelsea Soldier’s Home to automate the TCD meal in punches	<p>The ESC is currently supporting several activities underway to prepare for upcoming rollouts:</p> <ul style="list-style-type: none">• Supported change management and training activities for ePay/eProfile rollout																							

Source: ESC Avaya CMS & COMiT Reports, data from 4/21/13 – 6/01/13

***Note:** “% of Employees served contacting ESC” does not account for repeat contacts (i.e., one employee calling multiple times).

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Service Level Agreement

Service Measures and Targets

The following service measures and targets are outlined in the ESC Service Level Agreement document. Data contained in this presentation includes both SLA and non-SLA measures.

Metric	Target
Average wait time – all inquiries (Days operational)	Will not exceed 3 minutes 90% of the time; Will not exceed 2 minutes 50% of the time
Average case resolution time – password resets and e-mail updates (Time owned by ESC)	98% within 1 day
Average case resolution time – inquiries and requests (Time owned by ESC)	75% within 1 day 90% within 3 days
Customer satisfaction (Based on automated survey upon ticket closure. A minimum of 20% must respond to survey in order for results to be accepted as a valid sample of customer satisfaction.)	75% of customers rated overall satisfaction good to excellent
Percent of notification runs executed to completion: <ul style="list-style-type: none"> • All: Reminder Report Time • Employees: Unreported time – 1st and 2nd notice • Approvers: Unapproved reported time – 1st and 2nd notice • Agency HR/Payroll: Over/Under scheduled hours and unapproved Payable Time notifications – 1st and 2nd notice • Failsafe outreach to Agency HR/Payroll and signatory authorities when applicable • Failsafe outreach to Comptroller and Chief HR Officer when applicable 	95%
Secretariat ad hoc reports produced within established timeframes: <ul style="list-style-type: none"> • Simple: 3 business days • Complex: 7 business days 	90%
SLA reports produced on time according to predefined schedule (see section 5.5)	90%

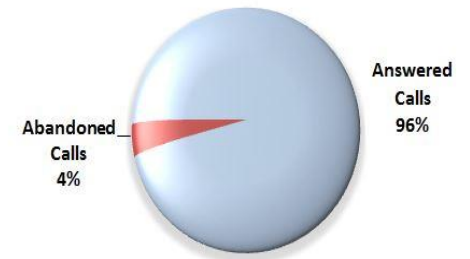


Inbound Call Data

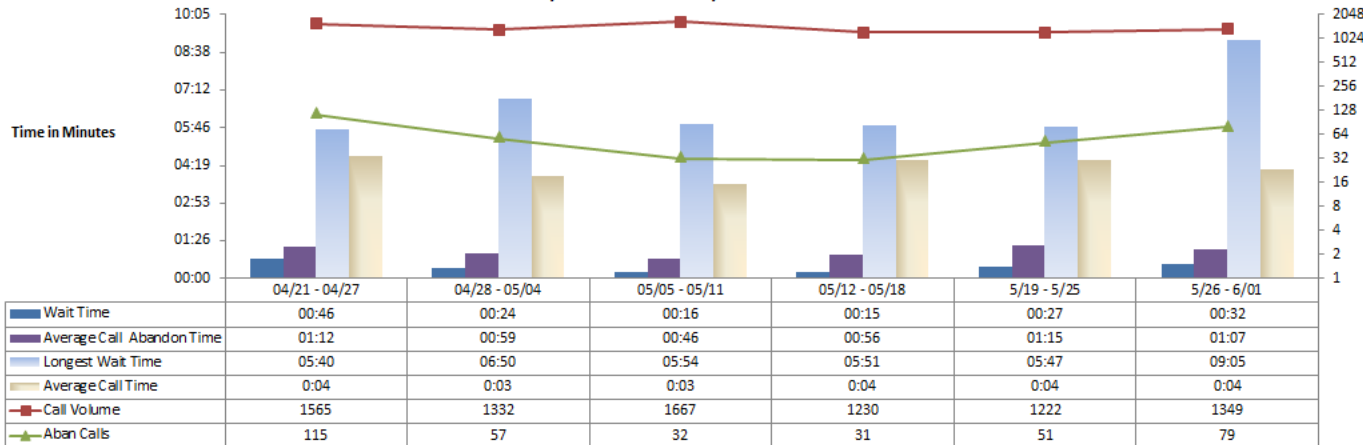
Overall call volume and wait time have increased.

SLA Metric	Target Level	Current Period (04/21/13 to 06/01/13)	Previous Period (03/24/13 to 04/20/13)	Previous Period (02/24/13 to 03/23/13)
Average wait time – all inquiries (Days operational)	Will not exceed 3 minutes 90% of the time; Will not exceed 2 minutes 50% of the time	:27 seconds	:30 seconds	:18 seconds

Abandoned Calls

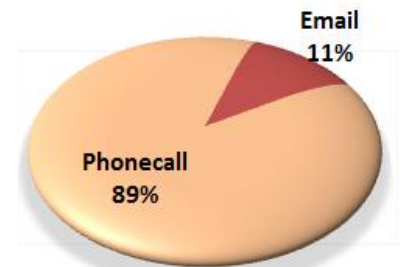


Wait Time, Call Volumes, & Abandonment Rates



Total = 6,685 calls

Ticket Source



Total = 7,549 tickets

Source: ESC COMiT & Avaya data from 4/21/13 – 6/01/13.

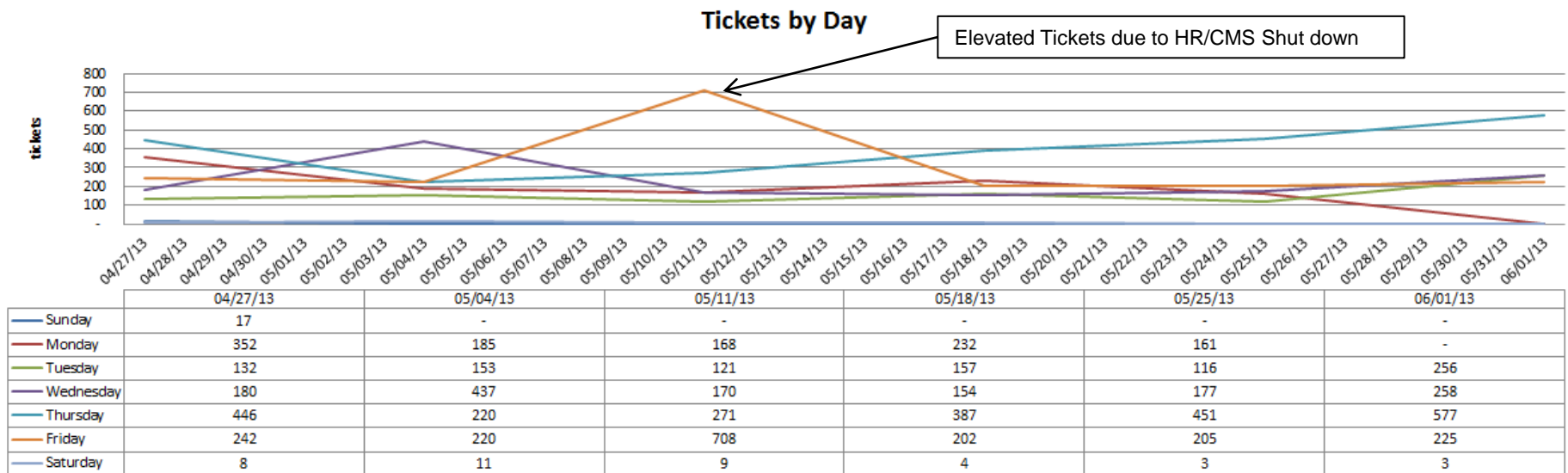
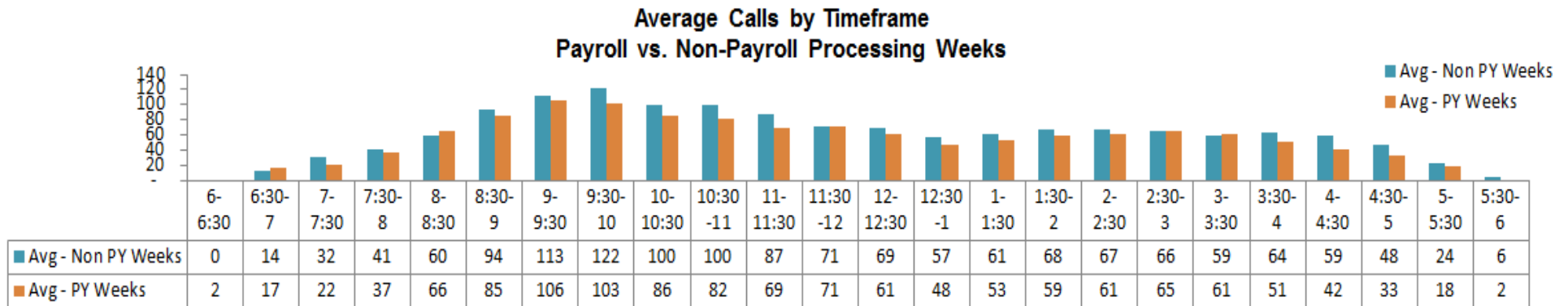
*E-mail tickets do not account for additional outreach to correct invalid employee e-mail addresses.



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Timing of Inquiries

Call volumes continue to peak following weekly time submission deadlines and notifications. Peak call hours are from 8:30 am to 12pm.

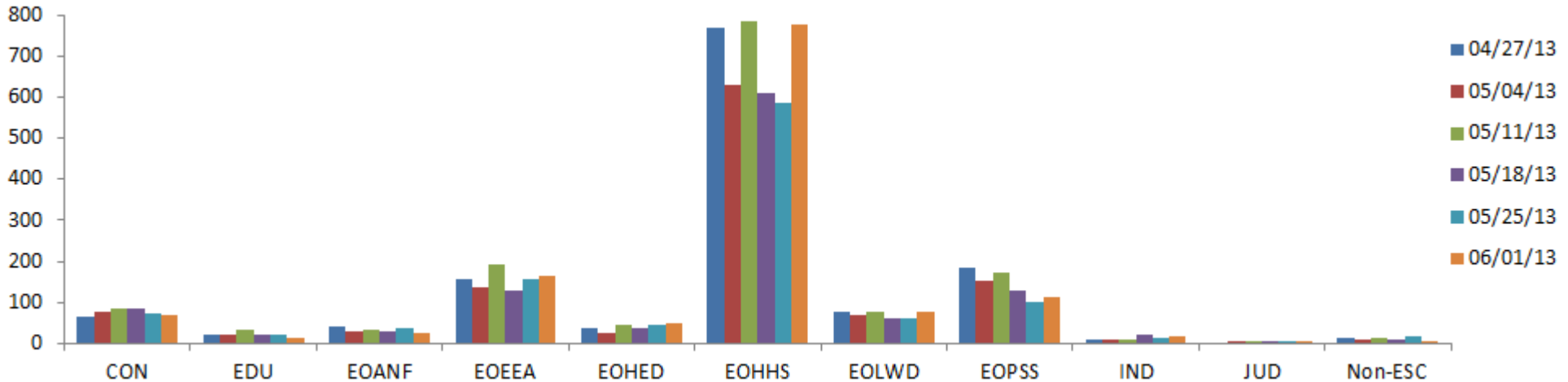


Source: ESC COMiT & Avaya data from 4/21/13 – 6/01/13.

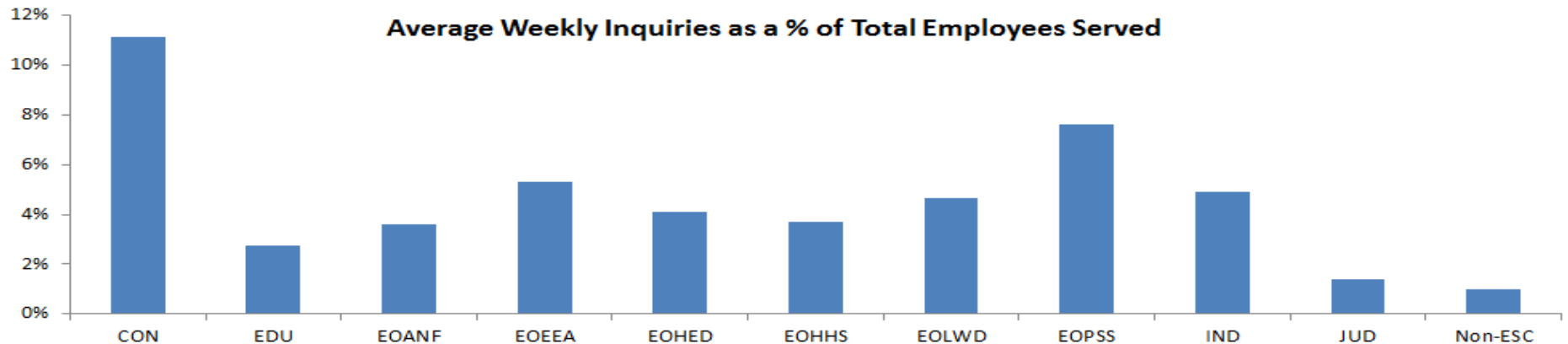


Inbound Inquiries by Agency

EOHHS agencies represent the largest volume of inquiries to the ESC.



CON, EOPSS, and EOEEA represent the highest volume as a percent of employees served.



Source: ESC COMiT data from 4/21/13 – 6/01/13. Average inquiries per employee is shown for comparison purposes and does not account for repeat contacts (i.e., one employee calling multiple times).

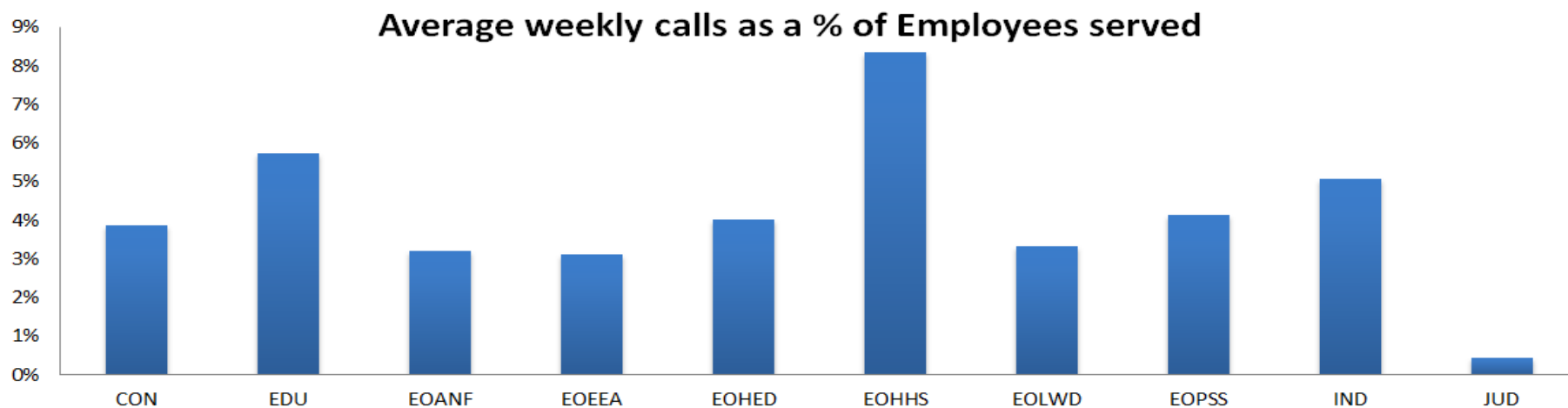
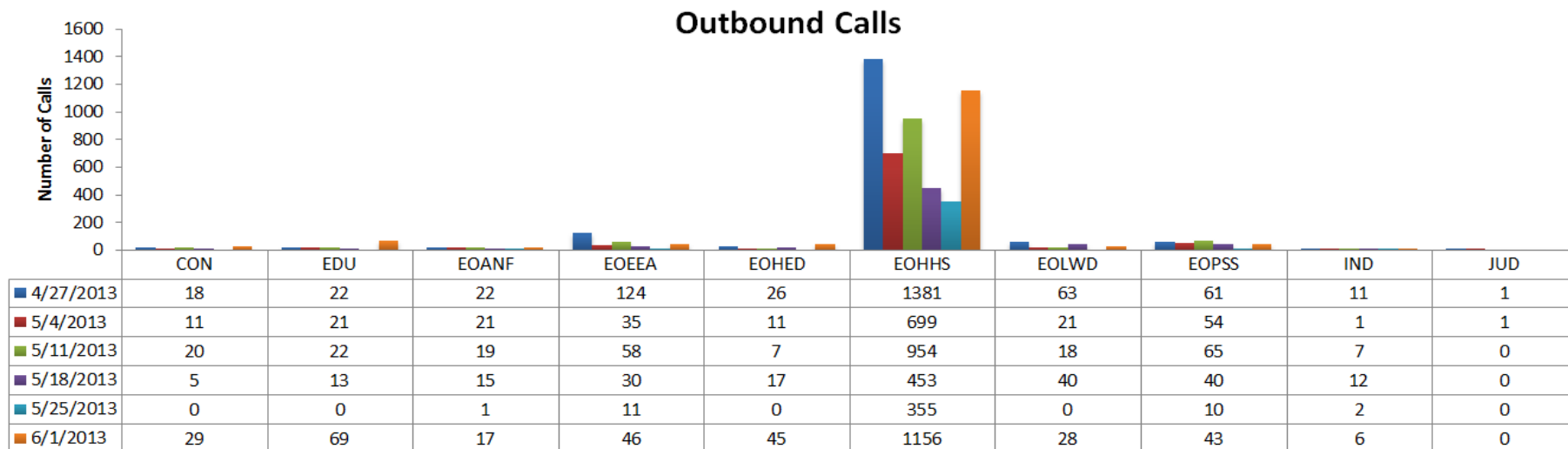
* Non-ESC represents SSTA employees not supported by ESC . Percentage factored from the total number of inquiries as there is no base population,.



Outbound Exception Management Calls

Outbound calls are made on a weekly basis when employees and approvers miss their deadlines for time entry or time approval and when system generated exceptions appear on a timesheet.

EOHHS agencies represent the largest volume of outbound calls from the ESC.



Source: : ESC Exception Management System data from 4/21/13 – 6/01/13. Average inquiries per employee is shown for comparison purposes and does not account for repeat contacts (i.e., calling an employee multiple times).

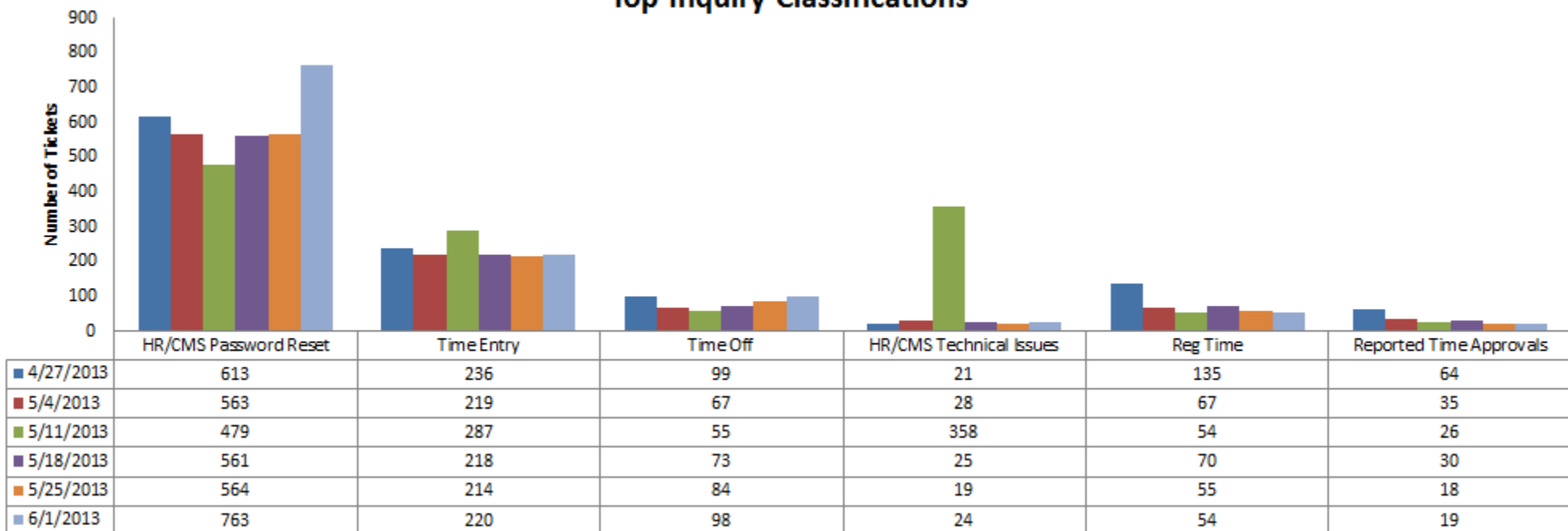
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Type of Inquiries Received

Password Resets remain the most common inquiry type, followed by time entry and time off.

Top Inquiry Classifications



- HR/CMS Password Reset for the week of 06/01/2013 higher than average due to Memorial Day holiday time entry.
- HR/CMS Technical Issues for the week of 05/11/2013 higher due to HR/CMS outage.

Source: ESC COMiT data from 4/21/13 – 6/01/13



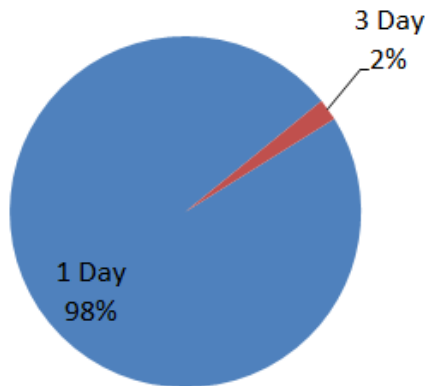
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Case Resolution Time

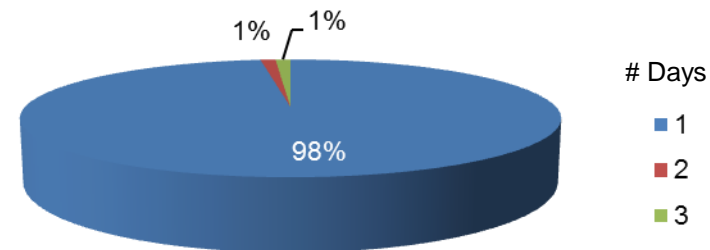
Case resolution time remains within SLA targets, with nearly all inquiries resolved on the same day.

SLA Metric	Target Level	Current Period (04/21/13 – 06/01/13)	Previous Period (03/24/13 – 04/20/13)	Previous Period (02/24/13 – 03/23/13)
Average case resolution time – password resets and e-mail updates (Time owned by ESC)	98% within 1 day	98%	98%	98%
Average case resolution time – inquiries and requests (Time owned by ESC)	75% within 1 day 90% within 3 days	1 Day – 99% 3 Days – 99%	1 Day – 99% 3 Days – 99%	1 Day – 98% 3 Days – 99%

Case Resolution Time Password Reset



Case Resolution Time Inquiries & Requests



Source: ESC COMiT data from 4/21/13 – 6/01/13

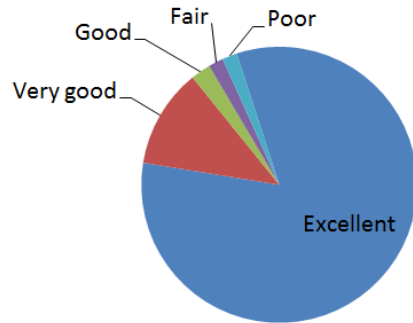


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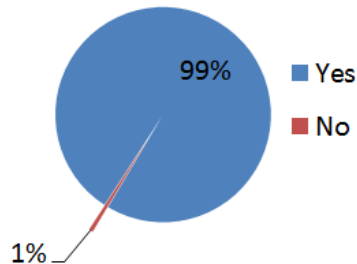
Customer Satisfaction Survey Results

SLA Metric	Target Level	Current Period (04/21/13 – 06/01/13)	Previous Period (03/24/12 – 04/20/13)	Previous Period (02/24/13 – 03/23/13)
Customer satisfaction (Based on automated survey upon ticket closure. A minimum of 20% must respond to survey in order for results to be accepted as a valid sample.)	75% of customers rated overall satisfaction good to excellent	96% rated good to excellent (2%* response rate) *Decline in survey response due to completion of rollout.	95% rated good to excellent (17% response rate)	97% rated good to excellent (15% response rate)

How would you rate the quality of service you received from the Employee Service Center



Was your Employee Service Center Specialist Courteous?



Sample Comments:

"Thank you very much for your prompt and courteous help."

"I was going to send in a special thank you since the person who helped me was so respectful and chipper and positive so I'm glad I was given this opportunity to say what a great job she did."

"I'm very pleased to have the support and services of Mass HR Employee Service Center."

"You guys have been fantastic every time I have called. I would suggest to just continue with your current great service."

"The Specialist was easy to reach, courteous and efficient at resolving the problem."








"The system was down, so I could not enter my time on line. The ESC worker was very patient and understanding of my situation, I did not worry about it again after speaking with them."

Source: ESC Customer Satisfaction Survey; survey link is provided on ticket closure notice and is voluntary. Survey results shown were collected between 4/21/13 – 6/01/13.



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SLA Targets vs. Actual Performance

Metric	Target	Current Period Performance 04/21/13-06/01/13	Previous Period Performance 03/24/13-04/20/13	Current Status
Average wait time – all inquiries (Days operational)	Will not exceed 3 minutes 90% of the time; Will not exceed 2 minutes 50% of the time	27 seconds	30 seconds	
Average case resolution time – password resets and e-mail updates (Time owned by ESC)	98% within 1 day	98%	98%	
Average case resolution time – inquiries and requests (Time owned by ESC)	75% within 1 day 90% within 3 days	99% within 1 Day and 99% within 3 Days	99% within 1 Day and 99% within 3 Days	
Customer satisfaction (Based on automated survey upon ticket closure. A minimum of 20% must respond to survey in order for results to be accepted as a valid sample of customer satisfaction.)	75% of customers rated overall satisfaction good to excellent	96% rated good to excellent (2% responded)	95% rated good to excellent (17% responded)	
Percent of notification runs executed to completion: <ul style="list-style-type: none"> All: Reminder Report Time Employees: Unreported time - 1st & 2nd notice Approvers: Unapproved reported time - 1st & 2nd notice Agency HR/Payroll: Over/Under scheduled hours and unapproved Payable Time notifications -1st & 2nd notice Failsafe outreach to Agy. HR/PY and signatories Failsafe outreach to CTR and CHRO 	95%	100%	100%	
Secretariat ad hoc reports produced within established timeframes: <ul style="list-style-type: none"> Simple*: 3 business days Complex*: 7 business days 	90%	100%	None requested	
SLA reports produced on time according to predefined schedule (see section 5.5)	90%	Target Not Met	Target Not Met	



Review Schedule Service Charter Scorecard

Service Month*		HRAC Review
Start Date	End Date	Report Due
6/3/2012	6/30/2012	7/25/2012
7/1/2012	7/28/2012	8/22/2012
7/29/2012	8/25/2012	9/26/2012
8/26/2012	9/22/2012	10/24/2012
9/23/2012	10/20/2012	11/21/2012
10/21/2012	12/1/2012	12/26/2012
12/2/2012	12/29/2012	1/24/2013
12/30/2012	1/26/2013	2/27/2013
1/27/2013	2/23/2013	3/27/2013
2/24/2013	3/23/2013	4/24/2013
3/24/2013	4/20/2013	5/22/2013
4/21/2013	6/1/2013	6/26/2013
6/2/2013	6/29/2013	7/24/2013

***Note:** “Service Month” reporting periods are split by the closest pay period start and end dates to the beginning and end of the calendar month.



Appendix: Agencies Served

Agencies Served	Employees	Agencies Served	Employees	Agencies Served	Employees
ADD-Developmental Disabilities Council	19	EEC-Department Of Early Education	206	RGT-Department Of Higher Education	72
AGR-Department Of Agricultural Resources	99	EED-Executive Office Of Housing & Economic Development	47	SCA-Office Of Consumer Affairs And Business Regulations	33
ALA-Administrative Law Appeals Division	33	EHS - Executive Office of Health and Human Services	1552	SDA-Sheriffs Department Association	4
ANF-Executive Office Of Administration & Finance	48	ELD-Department Of Elder Affairs	61	SEA-Department Of Business And Technology	25
APC-Appeals Court	90	ENE-Department Of Energy Resources	51	SOR-Sex Offender Registry	49
ART-Mass Cultural Council	27	ENV-Executive Office Of Environment	298	SRB-State Reclamation Board	174
ATB-Appellate Tax Board	27	EOL-Dept Of Workforce Development	1542	TAC-Department Of Telecommunications	26
BSB-Bureau Of State Buildings	11	EPS-Executive Office Of Public Safety	201	TRB-Teachers Retirement Board	97
CDA-Emergency Management Agency	101	EQE-Department Of Environmental Protection	831	TRE-Office Of The State Treasurer	226
CHE-Soldiers' Home In Massachusetts	384	FWE-Department Of Fish And Game	328	VET-Department Of Veterans Service	78
CHS-Criminal Justice Information Systems	39	GIC-Group Insurance Commission	53	VWA-Victim And Witness Assistance	17
CME-Chief Medical Examiner	0	HCF-Health Care Finance & Policy	96	WEL-Department Of Transitional Ass	1582
CSC-Civil Service Commission	7	HLY-Soldiers' Home In Holyoke	377	Grand Total:	29187
CSW-Commission On Status Of Women	1	HPC - Health Policy Commission	17		
DCP-Capital Asset Management And Maintenance	354	HRD-Human Resources Division	144		
DCR-Department Conservation And Recreation	969	LIB-George Fingold Library	12		
DFS-Department Of Fire Services	574	LOT-Lottery And Gaming Commission	411		
DMH - Department of Mental Health	3205	MCB-Mass Commission For The Blind	173		
DMR - Health and Human Services	3278	MCD-Commission For The Deaf And Hard of Hearing	57		
DOB-Division Of Banks	170	MGC - Massachusetts Gaming Commission	54		
DOC - Department of Corrections	545	MIL-Military Division	314		
DOE-Department Of Elementary & Secondary Education	520	MMP-Massachusetts Marketing Partne	22		
DOI-Division Of Insurance	118	MRC-Mass Rehabilitation Commission	927		
DOS-Division Of Standards	17	OCD-Dept Of Housing And Community	292		
DPH-Department Of Public Health	3128	OHA-Massachusetts Office On Disability	13		
DPS-Department Of Public Safety	50	ORI-Office For Refugees And Immigrants	21		
DPU-Department Of Public Utilities	142	OSC-Office Of The Comptroller	132		
DSS-Department Of Children And Families	3233	OSD-Division Of Operational Services	83		
DYS-Department Of Youth Services	896	PAR-Parole Board	204		
EDU-Executive Office Of Education	77	REG-Division Of Professional Licensure	123		



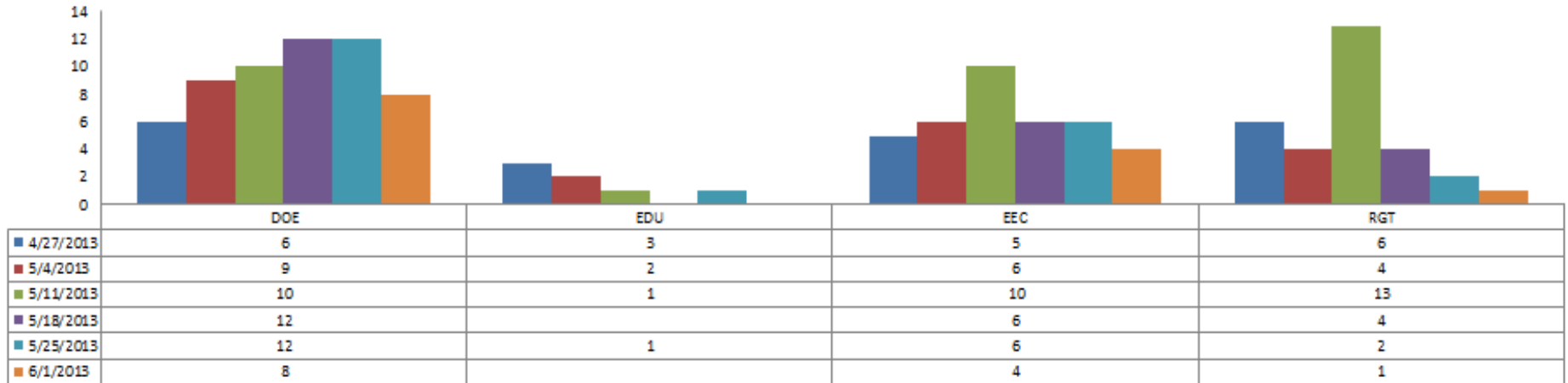
Appendix: Inquiries by Agency

- Note: No inquiries were received for this reporting period from:
 - CSW
 - VWA

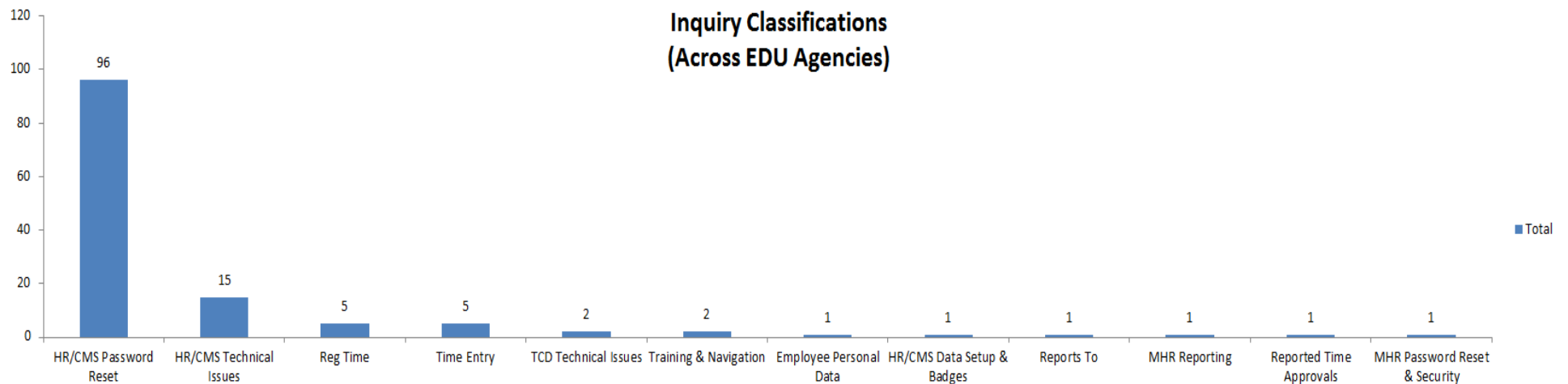


Education Secretariat Agencies

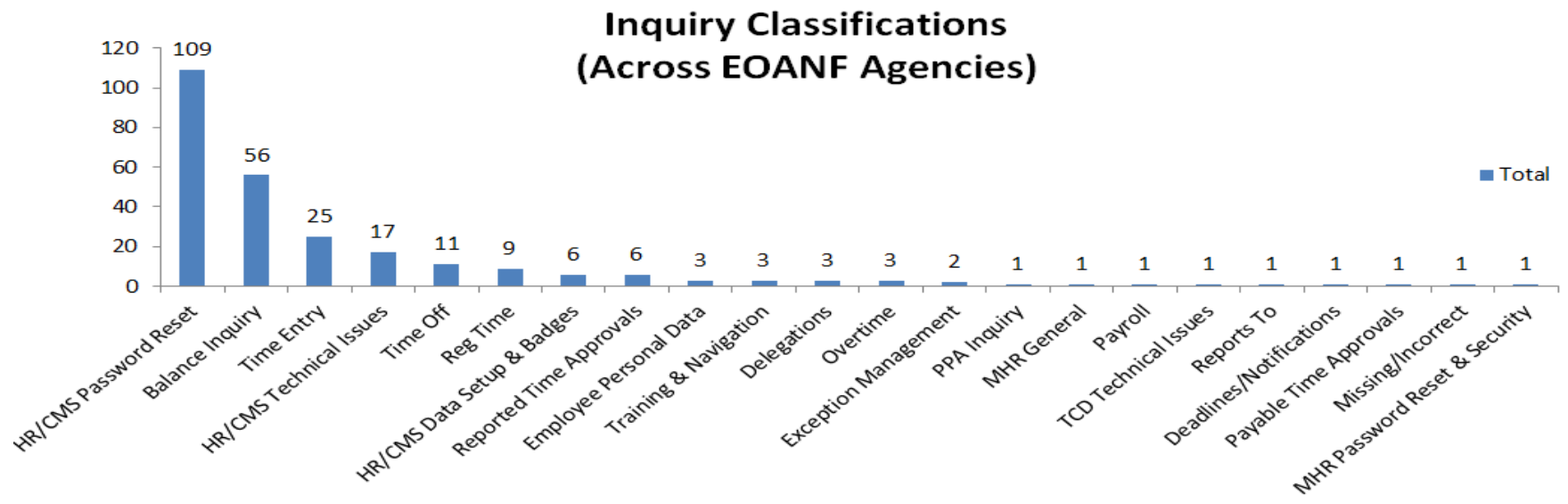
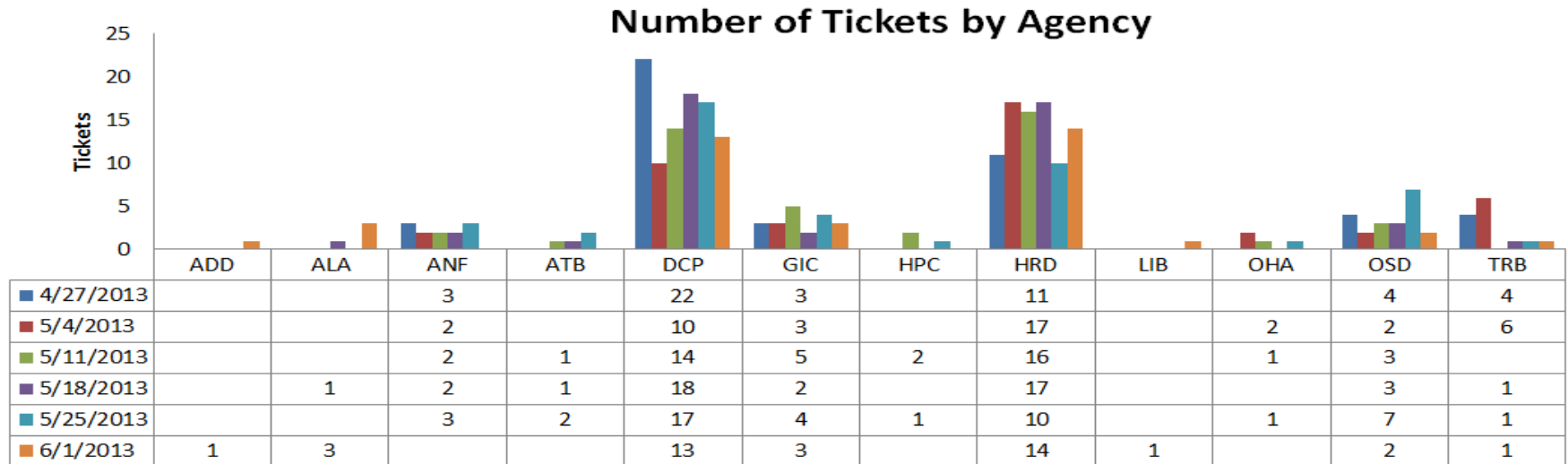
Number of Tickets by Agency



**Inquiry Classifications
(Across EDU Agencies)**

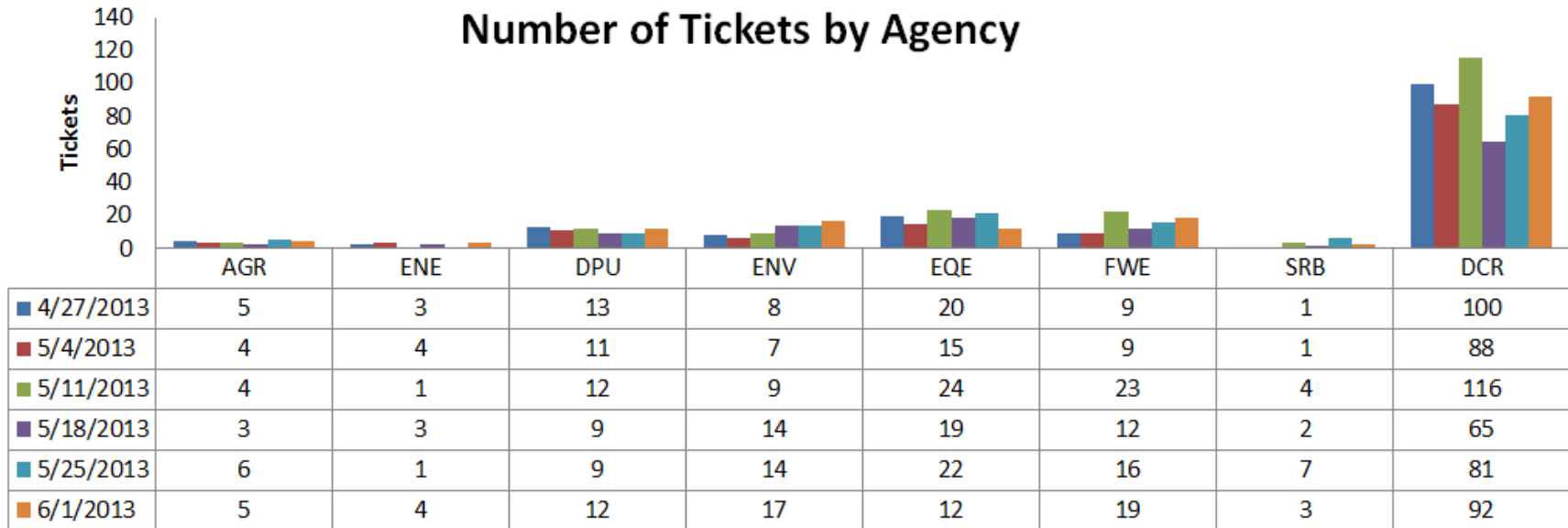


EOANF Secretariat Agencies

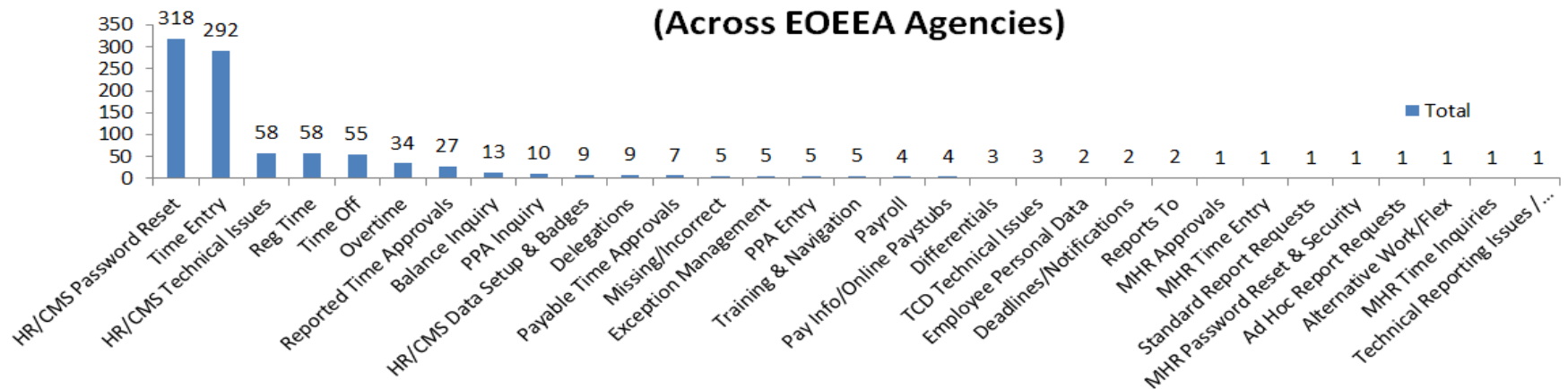


EOEEA Secretariat Agencies

Number of Tickets by Agency

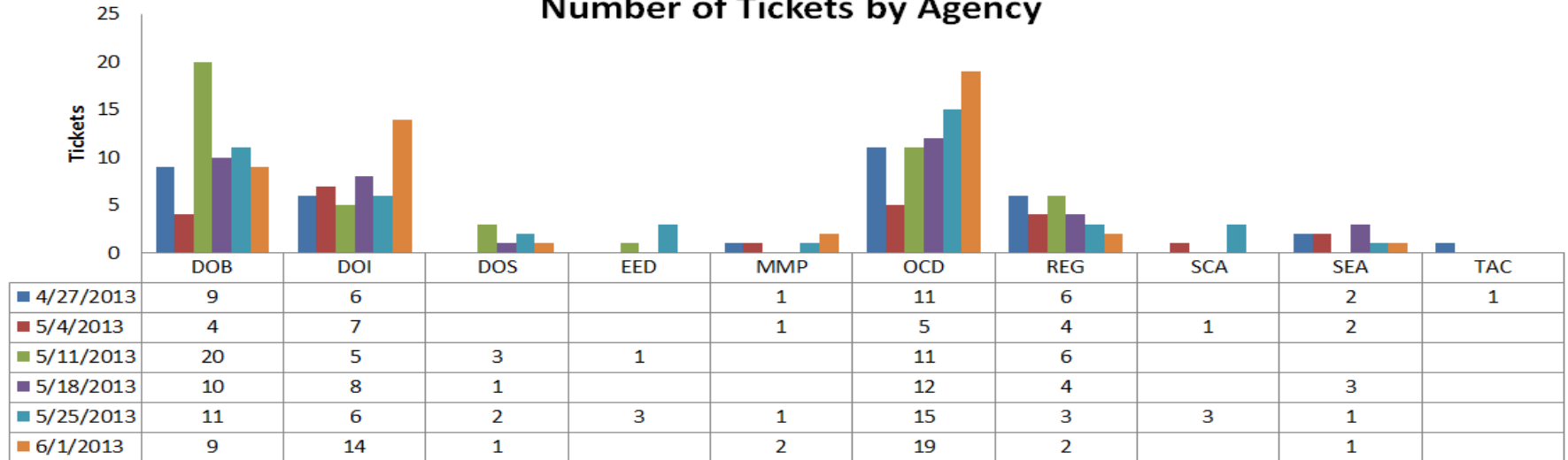


**Inquiry Classifications
(Across EOEEA Agencies)**

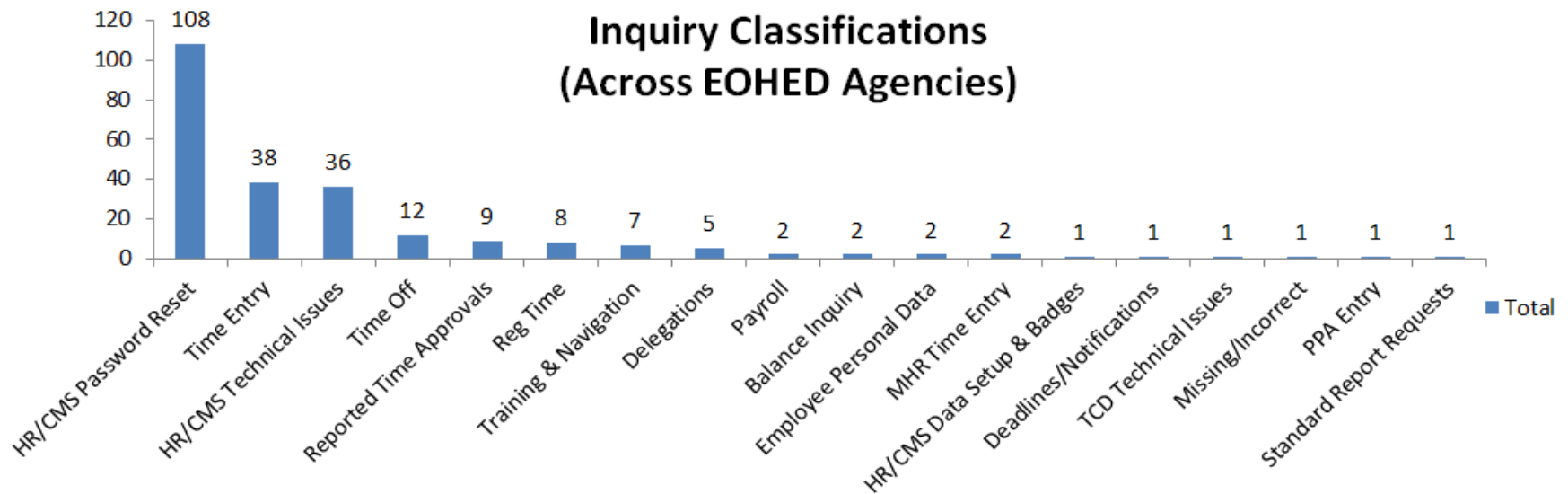


EOHED Secretariat Agencies

Number of Tickets by Agency

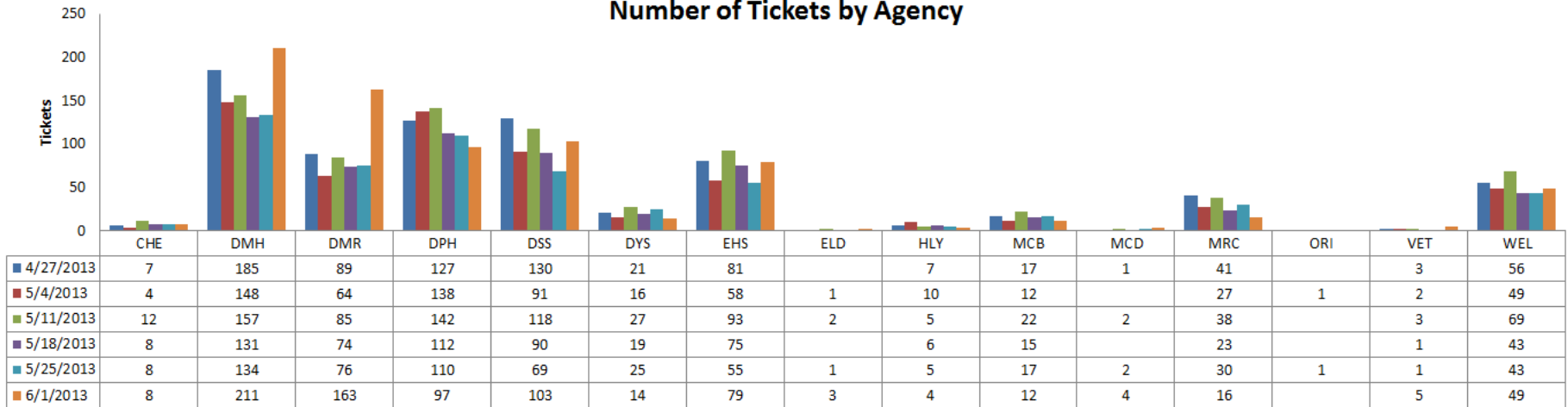


**Inquiry Classifications
(Across EOHED Agencies)**

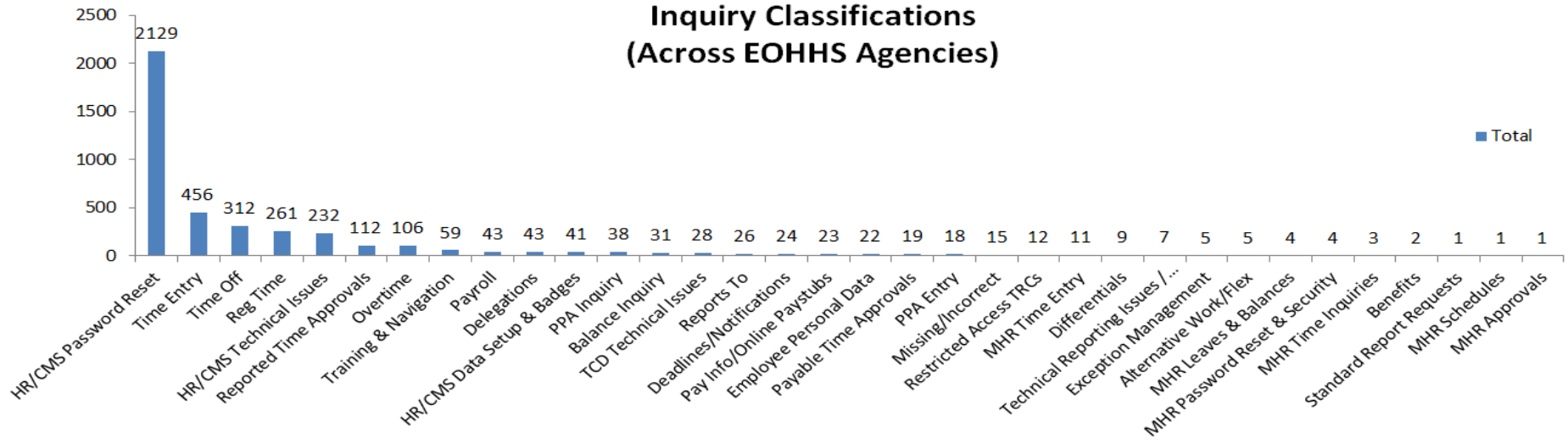


EOHHS Secretariat Agencies

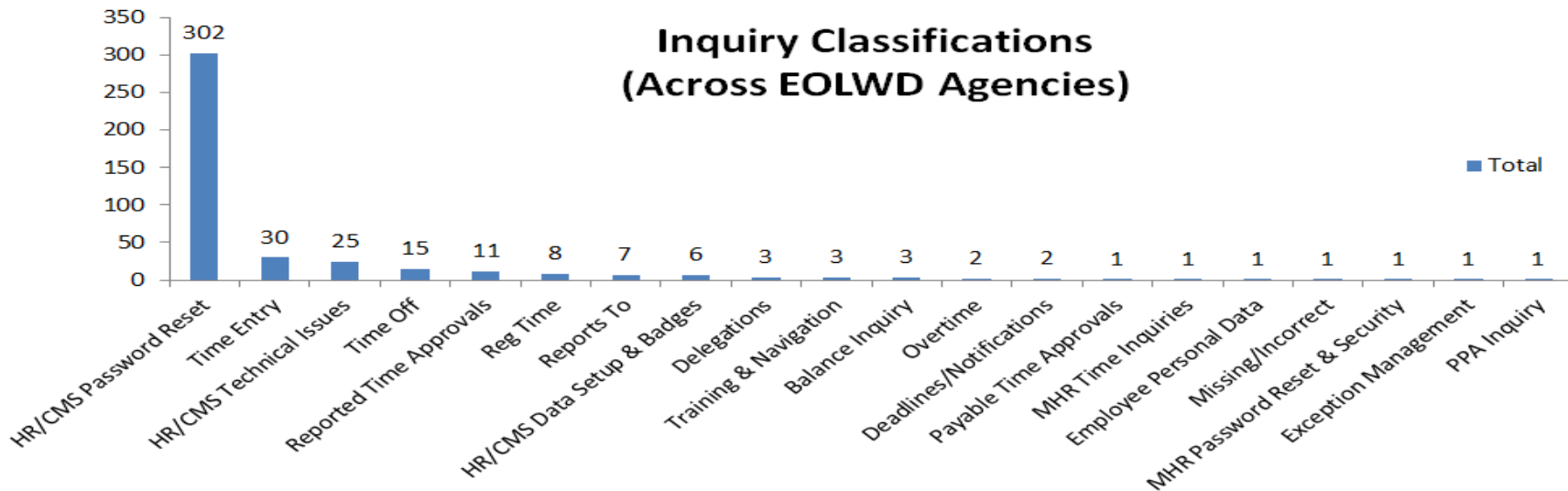
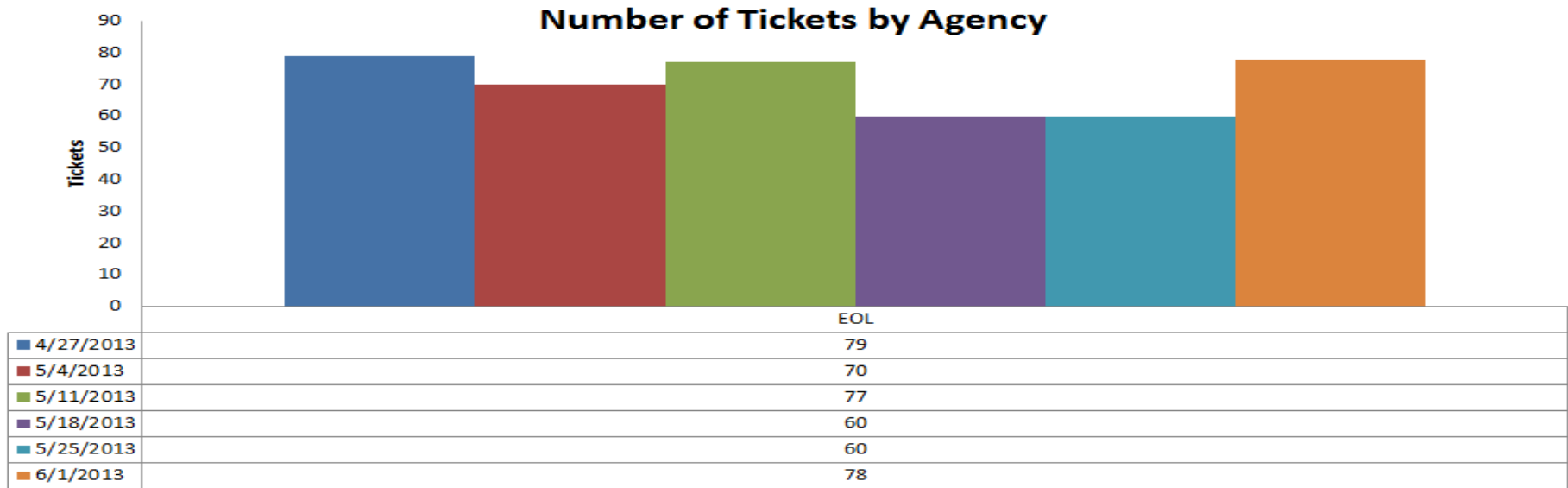
Number of Tickets by Agency



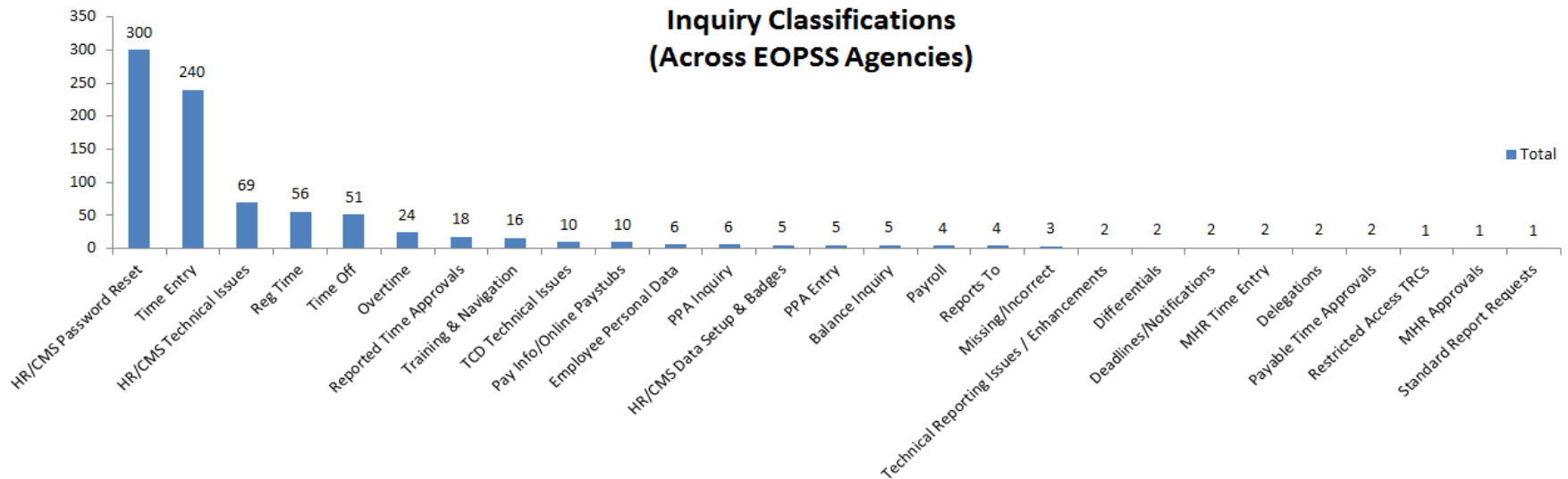
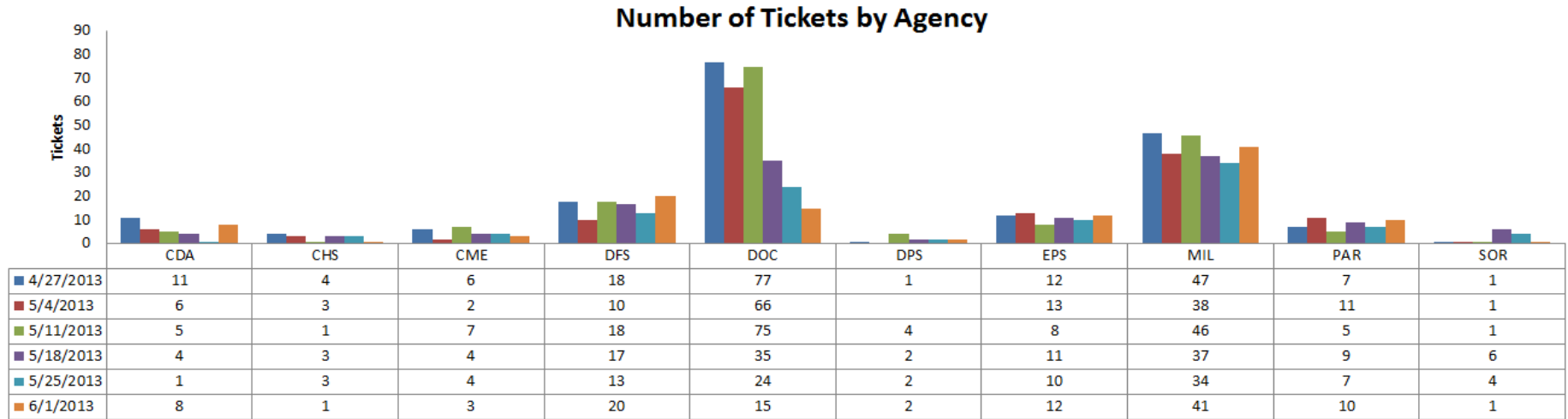
**Inquiry Classifications
(Across EOHHS Agencies)**



EOLWD Secretariat Agencies

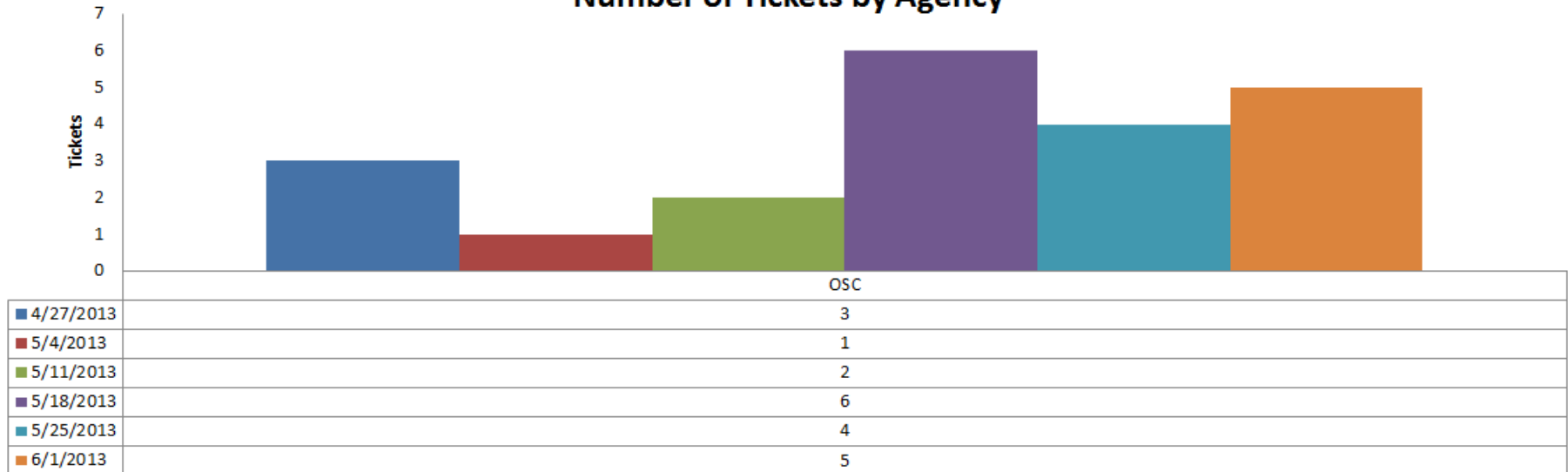


EOPSS Secretariat Agencies

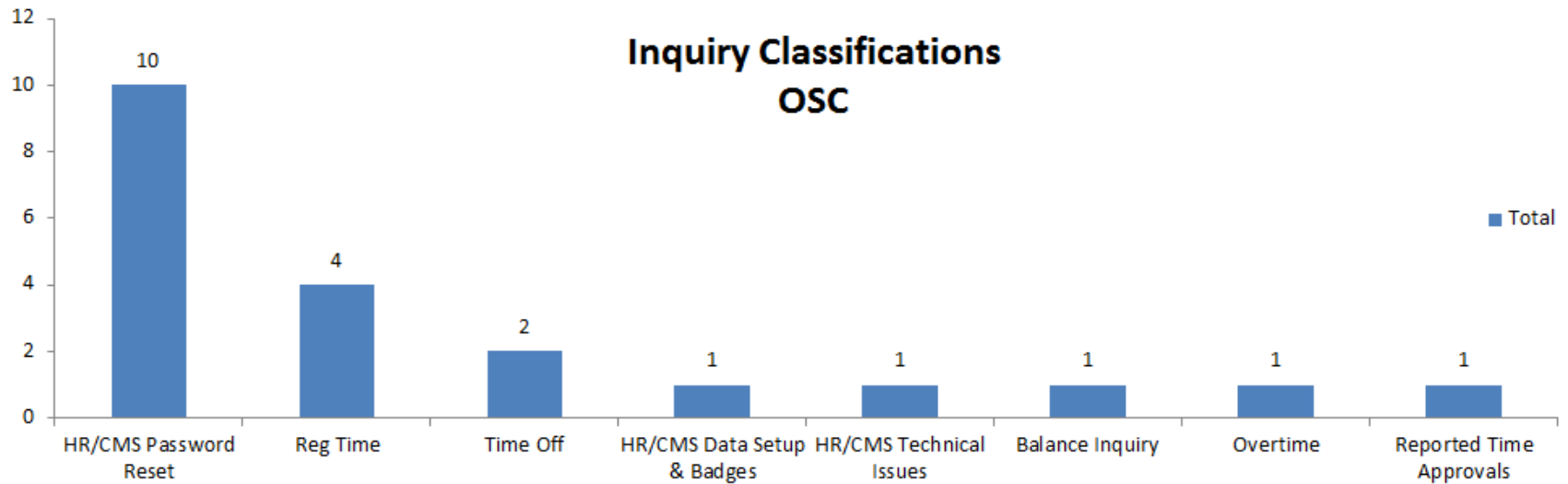


OSC Tickets and Classification

Number of Tickets by Agency

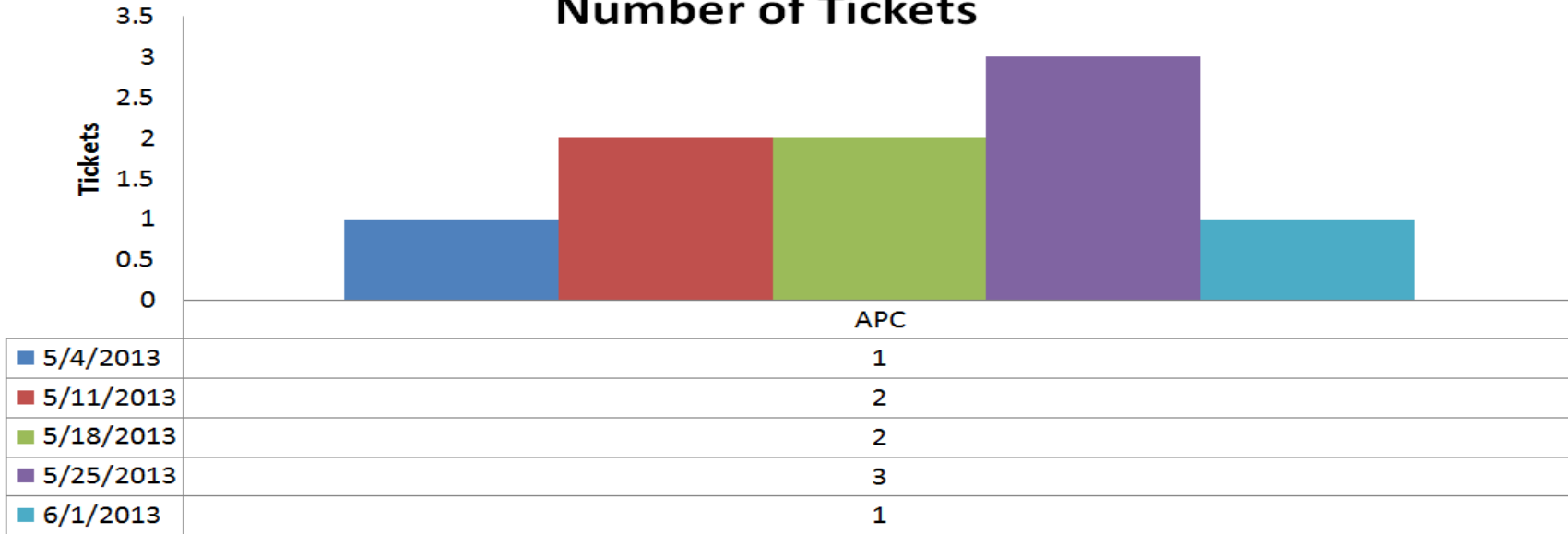


Inquiry Classifications
OSC



APC Tickets and Classification

Number of Tickets

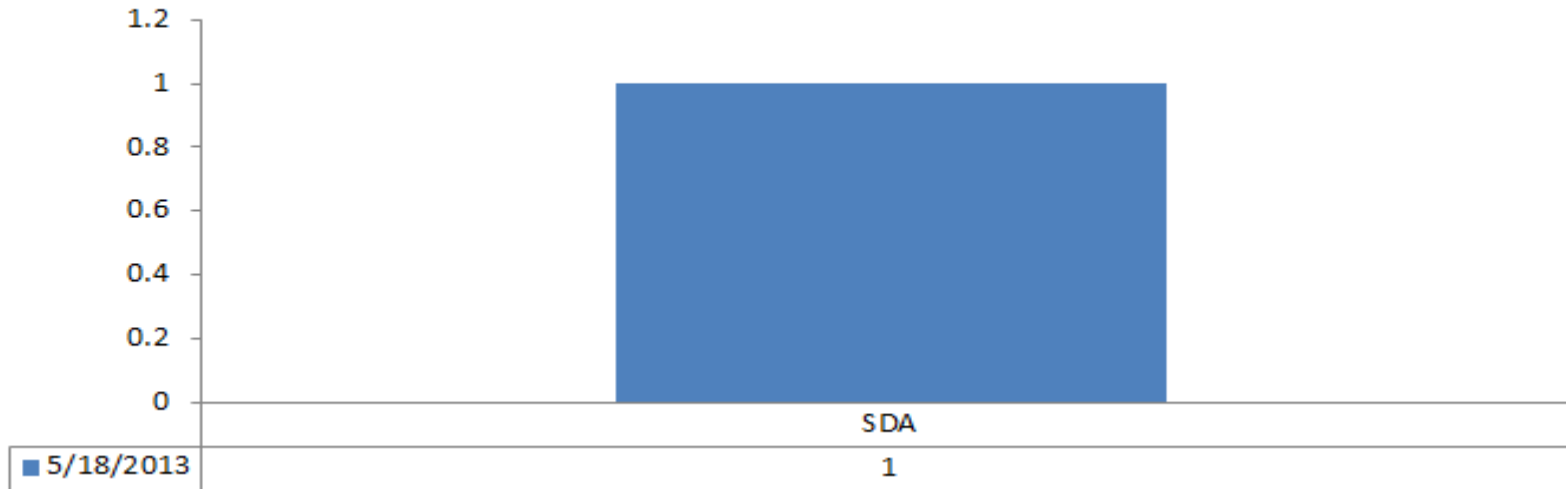


Inquiry Classifications-APC



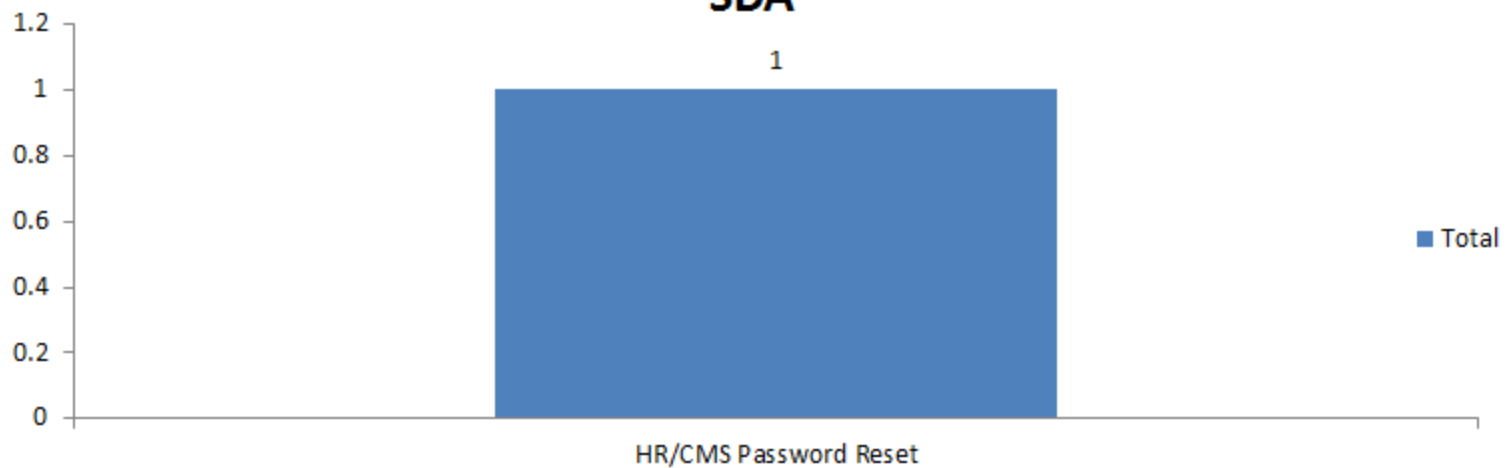
SDA Data Tickets and Classification

Number of Tickets by Agency- SDA

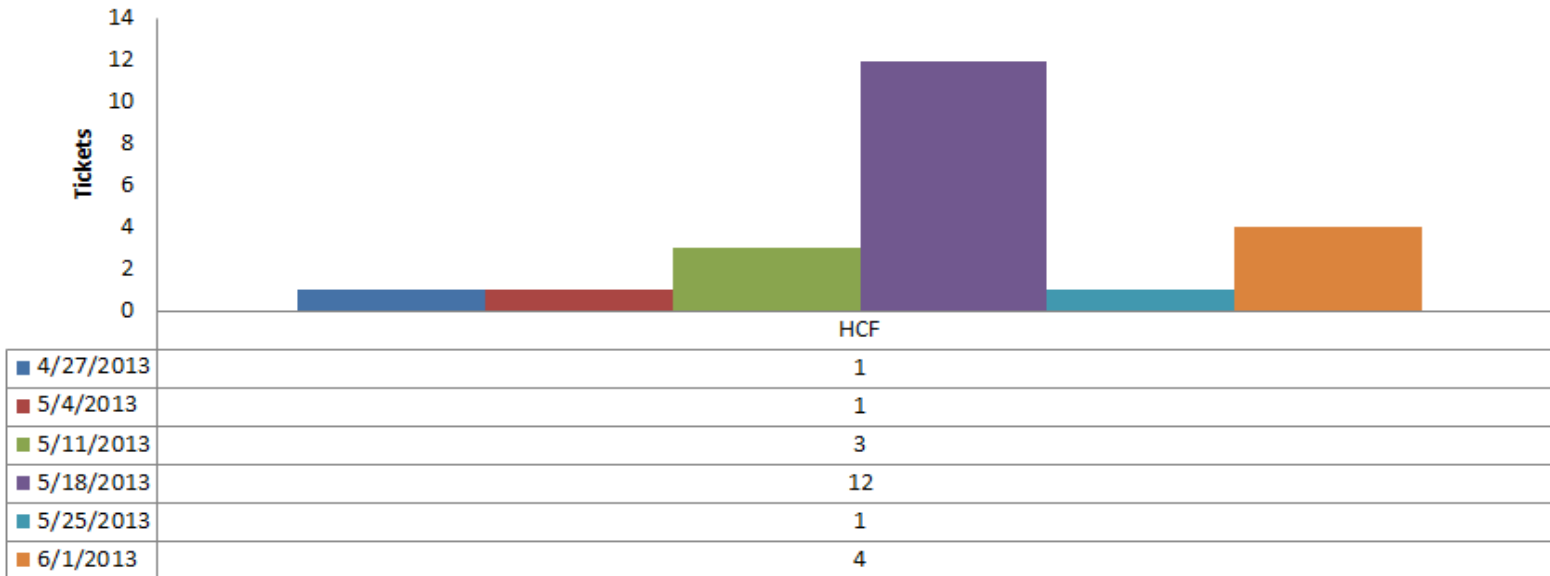


Inquiry Classifications

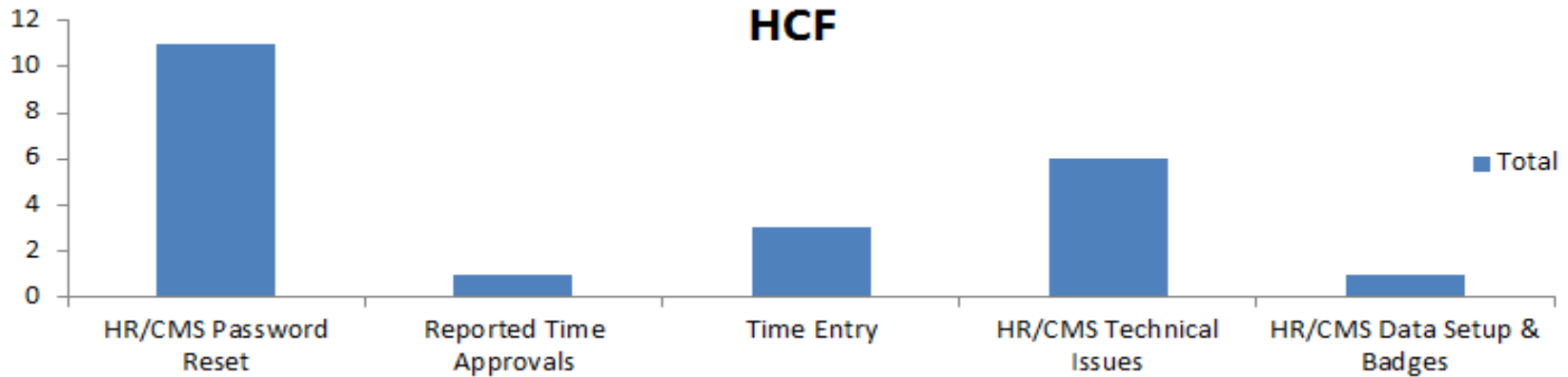
SDA



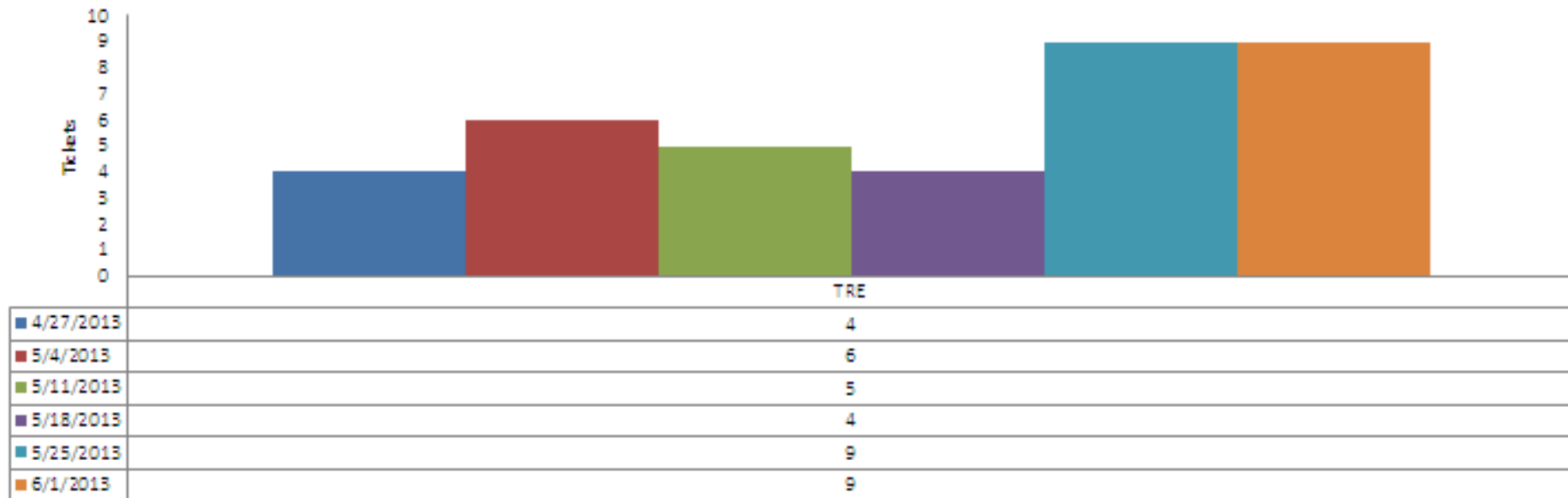
HCF Tickets and Classification



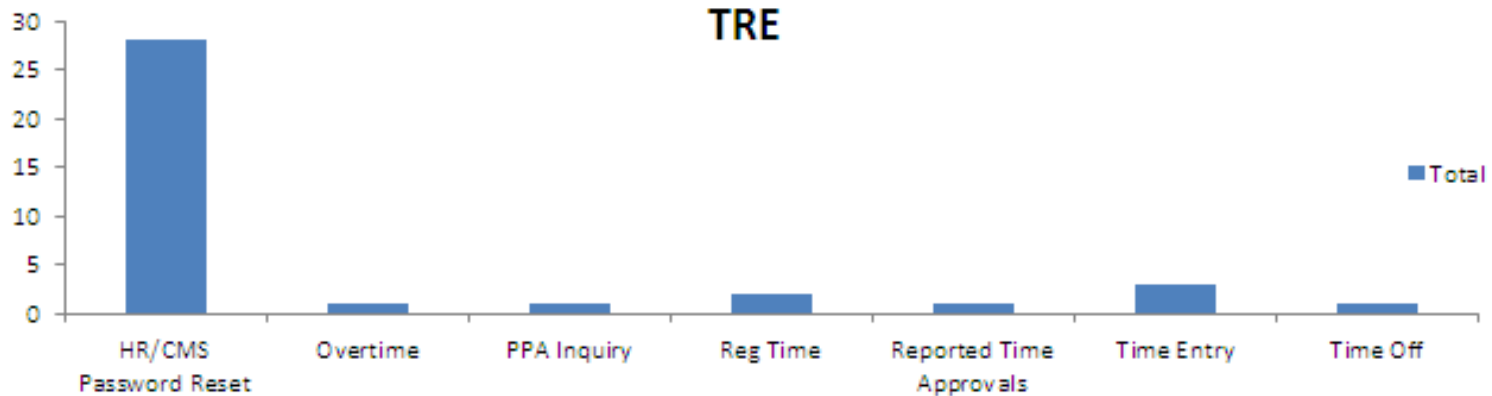
Inquiry Classifications- HCF



TRE Tickets and Classification

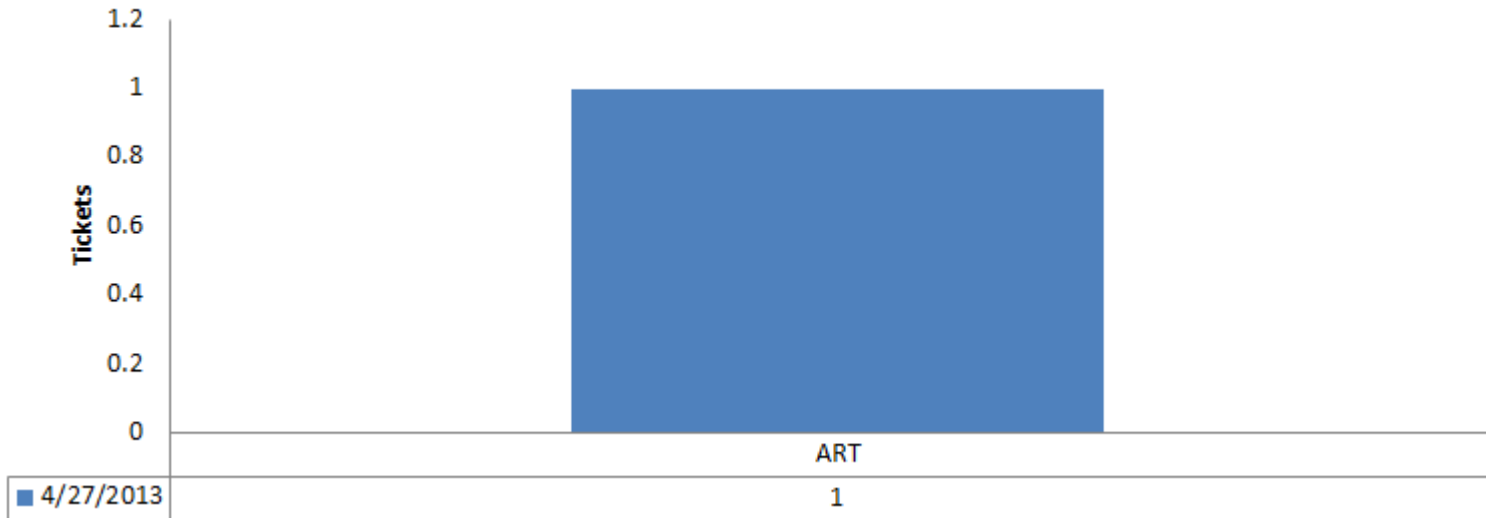


Inquiry Classifications- TRE

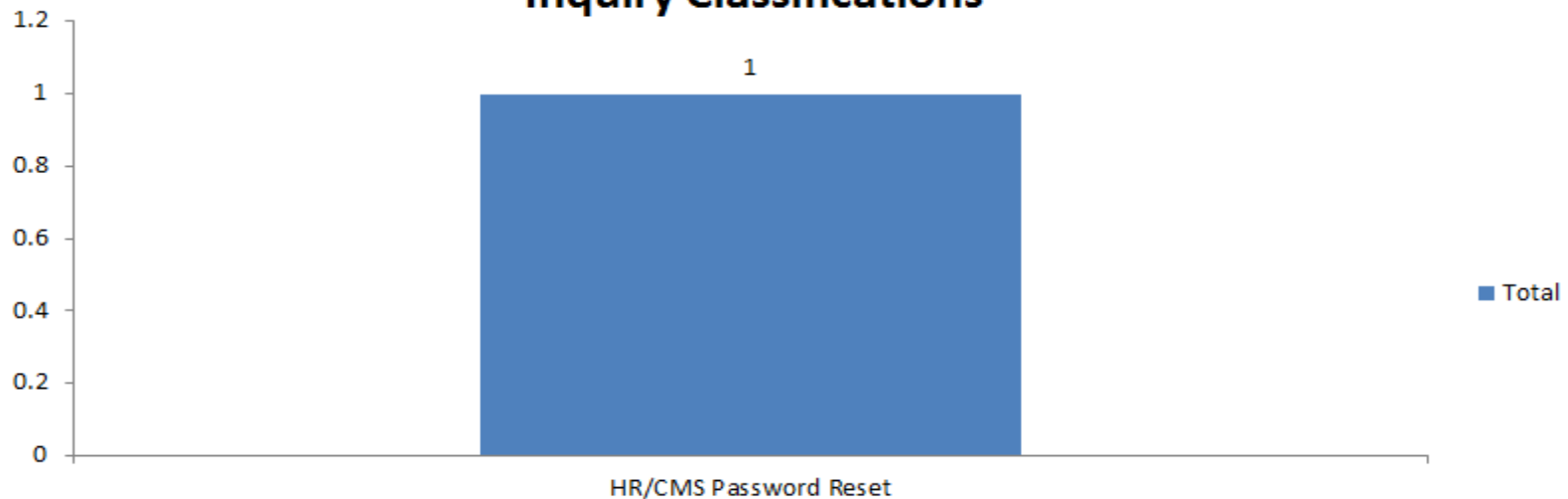


ART Tickets and Classification

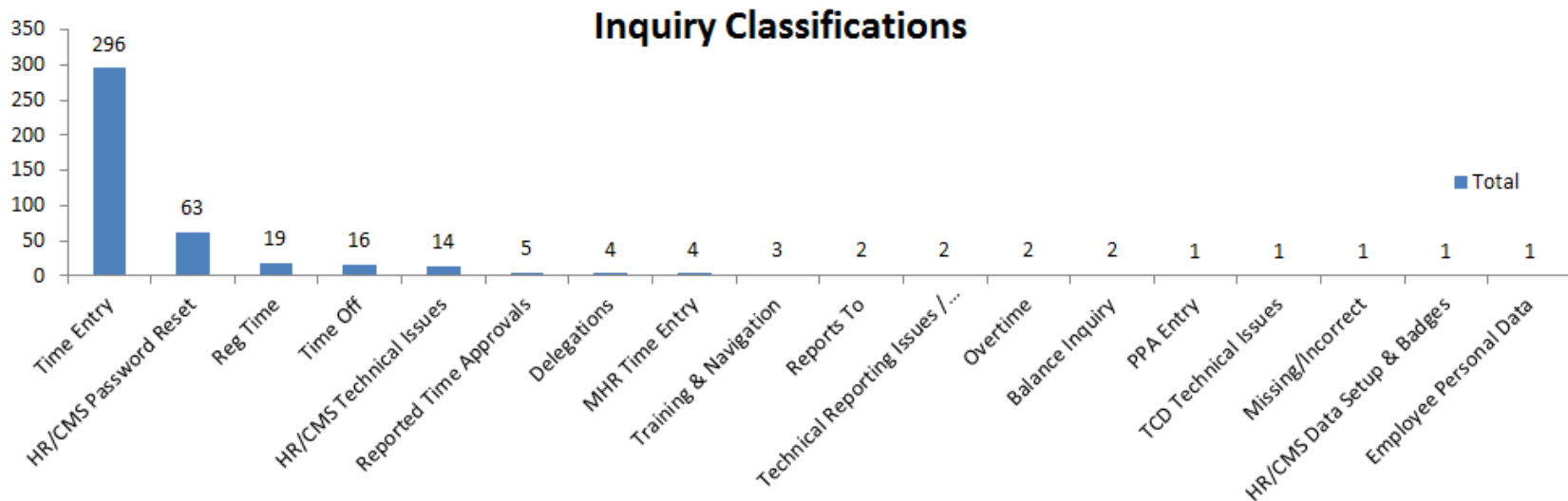
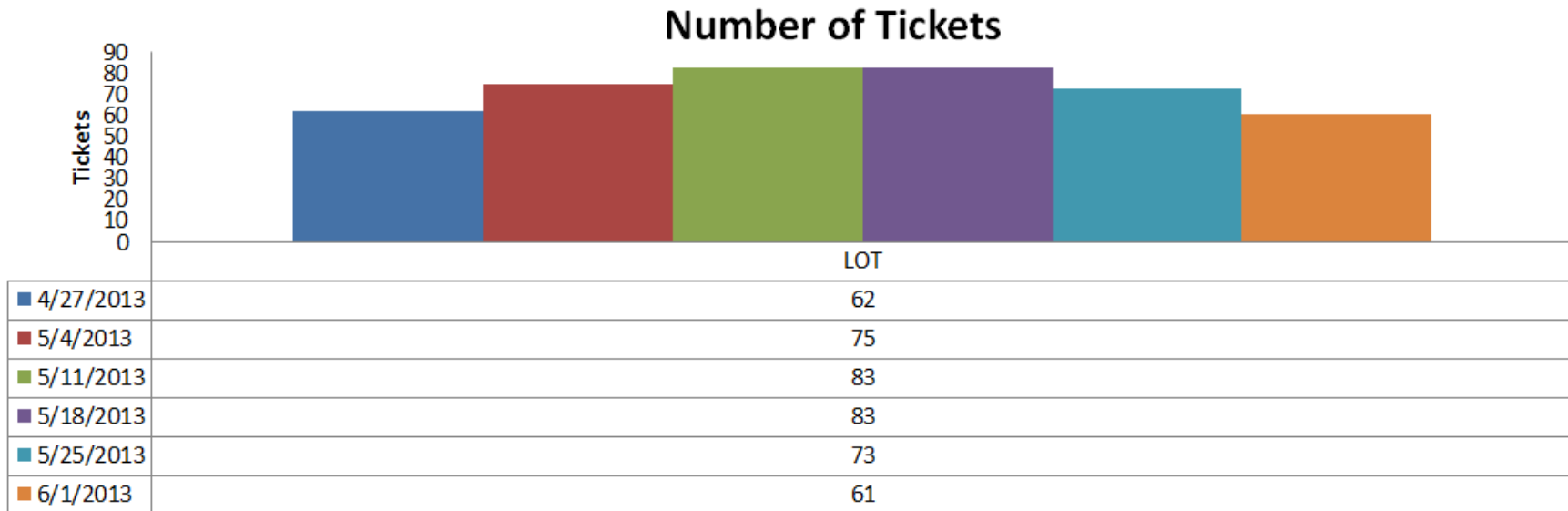
Number of Tickets



Inquiry Classifications



LOT Tickets and Classification



MGC Tickets and Classification

